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INVESTOR'S BRIEFING HY 2024

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www.systemsltd.com



Agenda Systems

1
 Systems Limited - At a glance
 5
 2
 Key Facts & Market Overview
 3
 Strategic Plan & Way Forward
 Financial Performance

Q&A

ESG



At a glance

Systems Limited is a leading global digital transformation IT consulting and services provider, boasting a global

team of over 7000 innovative

minds. We pioneer the creation of cutting-edge enterprise solutions, shaping our clients' digital footprint for enduring growth and profitability. Our ardor lies in tailoring scalable, efficient products and services to surmount customer challenges. Our people stand as both our pledge and strategy for steering worldwide digital engagement. As tech service experts, we foster open idea exchange, fueling our advancement and proficiency through strategic investments in our team.

Specialization



Digital



Cloud



Telco

Customer locations

Canada

Q

USA



Caribbean



German

Egyp



Industry Focus

Bahrain Qatar

Oman

Saudi Arabia

Kenya

South Africa

Pakistan

Malaysia

Singapore



O Indonesi

Australia

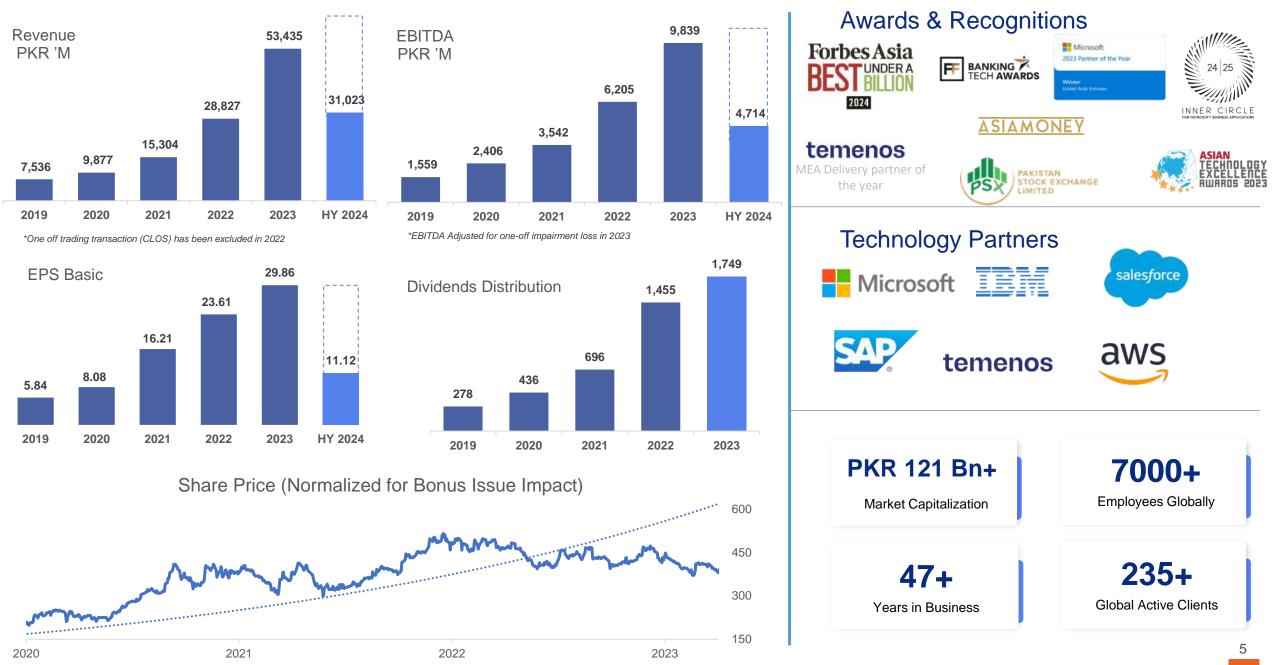


Government

Key Stats & Market Overview

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Fact Sheet



Investment Highlights / Value Propositions

Digital, data & AI, & cloud

We elevate possibilities and unlock new growth horizons through innovation, digital, data, AI, and cloud capabilities.

Global presence

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Leveraging our core engineering strength to accelerate digital transformation and empower enterprises, we operate in 16+ countries.

Employee ownership

At the heart of our success is a solid foundation of employee ownership as our employees are vested stakeholders, driving our collective vision with unparalleled dedication.



Emerging technologies

We amplify human possibilities through generative AI and deliver business and technical solutions leveraging Metaverse, AI/ML, AR/VR, etc.

Domain expertise

We possess a formidable array of accelerators and business solutions meticulously designed to harness the full potential of our core engineering.

Insight-driven

We are insights-driven, user-centric, systematically tested, and have a financially impactful delivery model that delivers projects with immediate, substantial, and sustainable impact on customers' bottom line.



-Da)

Growth

Our innovative solutions and strategic prowess propel you towards unparalleled success, ensuring both rapid financial ascent and commanding market leadership.

Recurring revenue

Through our unwavering commitment to delivering value, we have cultivated enduring relationships with our customers.

Consulting

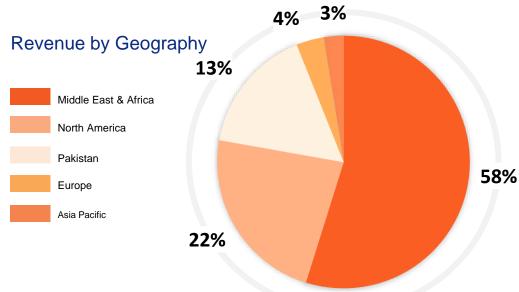
With a keen eye on market dynamics and a wealth of strategic insights, our consultants guide you towards greater levels of achievement, ensuring your business thrives in today's dynamic landscape.

6

Global Delivery Model

Our talent pool is characterized by its global diversity and inclusivity.

We take great pride in our workforce, recognizing them as our greatest asset. This fuels our commitment to nurturing a collective of highly educated IT professionals that is not only diverse and inclusive but also continually expanding.



MEA	KSA	APAC	PK
UAE	Saudi Arabia	Australia	Lahore
Egypt	Bahrain	Singapore	Karachi
Qatar		Malaysia	Islamabad
South Africa			Faisalabad
Kenya			Multan

Total **PS Headcount** Dispersion (%)

I	2019	2020	2021	2022	2023	HY 2024
Pakistan	95.00	93.02	93.12	90.36	86.28	84.58
Qatar	-	0.41	0.43	1.07	1.40	1.36
UAE	5.00	6.56	6.45	7.69	9.82	10.46
Egypt	-	-	-	0.55	2.13	2.54
Saudi Arabia	-	-	-	0.30	0.34	0.98
APAC		-	-	0.03	0.04	0.09

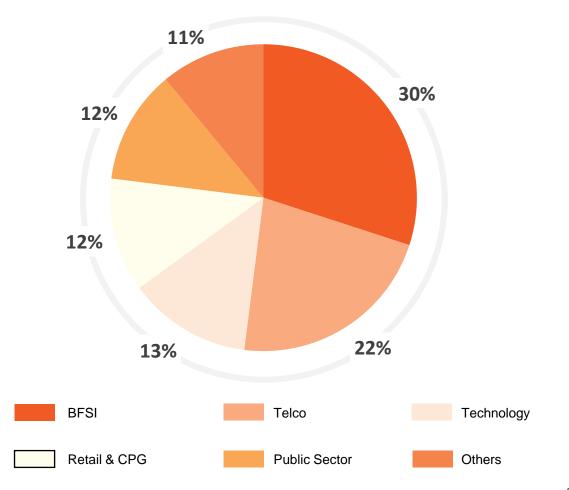


Target Market & Customers HY 2024

We have a strong customer base in most of the industry verticals which not only minimizes our concentration risk but also gives us the competitive advantage by developing resources with cross industry knowledge.

Vertical	Customer Split *
BFSI	55
Retail & CPG	24
Technology	32
Public Sector	24
Health Care/Pharma	5
Manufacturing	4
Telco	13
Others	14

Revenue by Vertical



* Count based on customers with revenue >\$100K



Market Opportunity

The Cyber-Human Fusion

46% of organizations are planning to invest in human-computer interfaces (HCIs) in the next two years to facilitate seamless humanmachine interaction, another crucial element of cyber-human fusion.

Source: International Data Corporation

A new age of programming

By 2026, the no-code/low-code development market is forecast to reach \$45 billion, empowering developers and non-technical professionals to build AIpowered applications without extensive coding.

Source: Gartner

Generative AI will take over

By 2025, the global market for generative AI is expected to reach \$26.8 billion, driven by its capabilities in content creation, personalized experiences, and automation

Source: McKinsey & Company

Sustainable tech is here to stay

They estimate that the global market for green data centers will reach \$64.1 billion by 2028, growing at a CAGR of 13.4%. *Source: Deloitte*

The rise of AI

Impact



Transition from growth to scalability



Unit-level productivity enhancing overall organizational performance



Reduced contextual dependence fuels innovation



Increased efficiency and reduced cost

Emerging tech bring novel challenges



Algorithm-driven enterprises require greater transparency and ethics

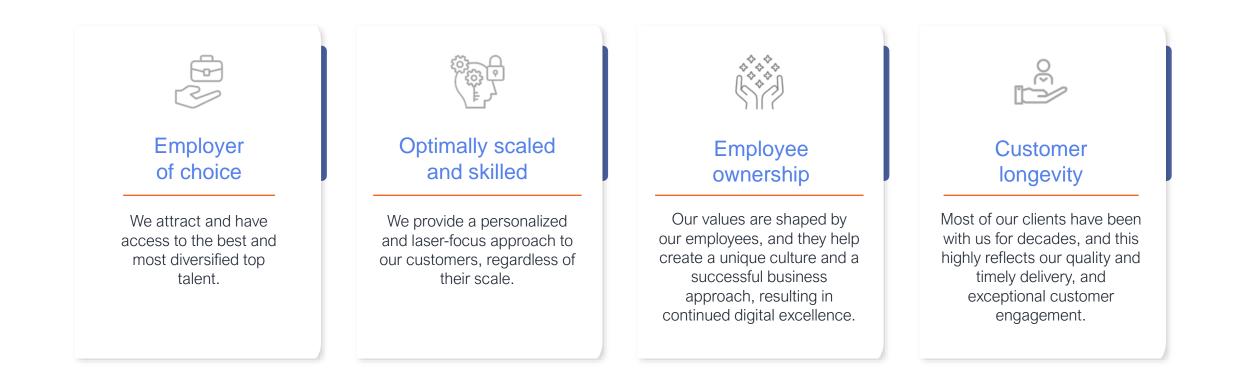


Customers, inspired by GDPR, now want insight into how systems make decisions, driving the growth of Explainable AI (XAI) for transparency and bias mitigation

Systems Plan of Action



How do we differentiate ourselves



recurring revenue from existing customers

Top 5

of our customers have been with us for over 5 years

Pillars of our strategic plan

Skills and service offerings	Strong focus on building AI competency by building and developing a resource pool. The Company is also developing AI offerings for the BFS, Telco and Retail/CPG verticals.		
Verticalization and Business Development	The Company has divided business development and delivery in 3 key verticals		
	BFS	Merging all core and non-core banking services under one-roof. Focusing to capitalize on the existing customer base by cross selling and upselling	
	Telco	 Increased focus on Digital Business Solution Services (BSS) Market specific solutions and frameworks 	
	Growth	All other services under 3 rd vertical serving public sector, pharma, retail , healthcare etc	
Geographies & Inorganic Growth	Over the past couple of years, the Company has made significant investment in expanding into new markets and geographies. The Company is now working on maximizing the return on those investments. Creating management structures that enable us to grow and perpetuate through Mergers & Acquisitions		

Investment Priorities

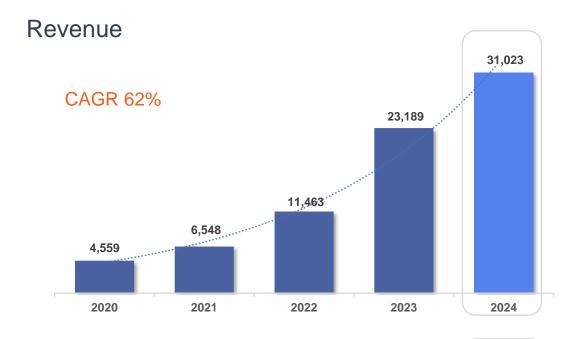
Continued Profit Improvement, Healthy Cash Flow

- Strong cash flow generation allows attractive dividend payout, and flexibility for investment opportunities.
- Systems Limited has a history of investing its cash flow for the future growth. The current healthy cash flow position provides the company with an opportunity to re-imagine and re-think everything to touch new heights.
- The Company is also focusing on inorganic growth through acquisition with the focus of increasing export revenue. Evaluating businesses aligned with strategy, structure and culture of the company

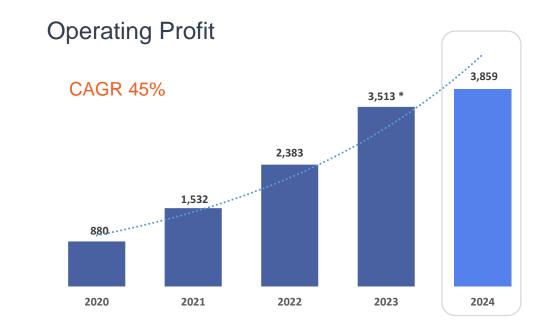
- \rightarrow Investment in talent
- → Diversification of talent pool among different locations
- → Mergers & Acquisitions
- → Strengthening current geographies
- \rightarrow New service offerings

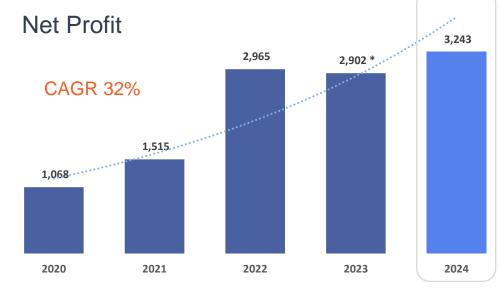
Financial Performance Overview

Strong Performance – HY 2024 (PKR 'M)



*One off Impairment loss against Jomo has been excluded from OP, NP & EBITDA in HY' 23





*One off Exchange gain of PKR 2.5 Bn has been excluded from NP in 'HY 2023

Benchmark Analysis – Six Months Interim

	Globant	FPT	EPAM	Infosys	TCS	Systems Ltd
REV (USD 'M)	\$ 1,158.5	\$ 1,172.7	\$ 2,312.1	\$ 9,268.6	\$ 14,862.0	\$ 111.3
SPLY growth %	19.40%	21.40%	-2.90%	2.47%	4.48%	31.08%
GP Margin	35.5%	38.05%	30.59%	30.18%	40.49%	22.51%
OP Margin	8.78%	17.57%	15.06%	20.60%	25.32%	12.44%
SG&A %	26.47%	22.13%	14.18%	9.59%	15.17%	9.80%
NP Margin	7.23%	15.16%	12.43%	18.58%	19.76%	10.45%
EBITDA Margin	14.52%	21.83%	16.92%	23.59%	27.36%	15.20%
No. of Employees	29,112	50,568	52,650	315,332	606,998	7000+
PE Ratio (Trailing 12 moths)	46.42	30.67	26.99	24.50	34.96	19.47
Trading Multiple based on Revenue	6.64	3.32	1.94	4.06	5.72	~ 2.00 - 2.25

Client Composition HY 2024

Client Contribution to Revenue



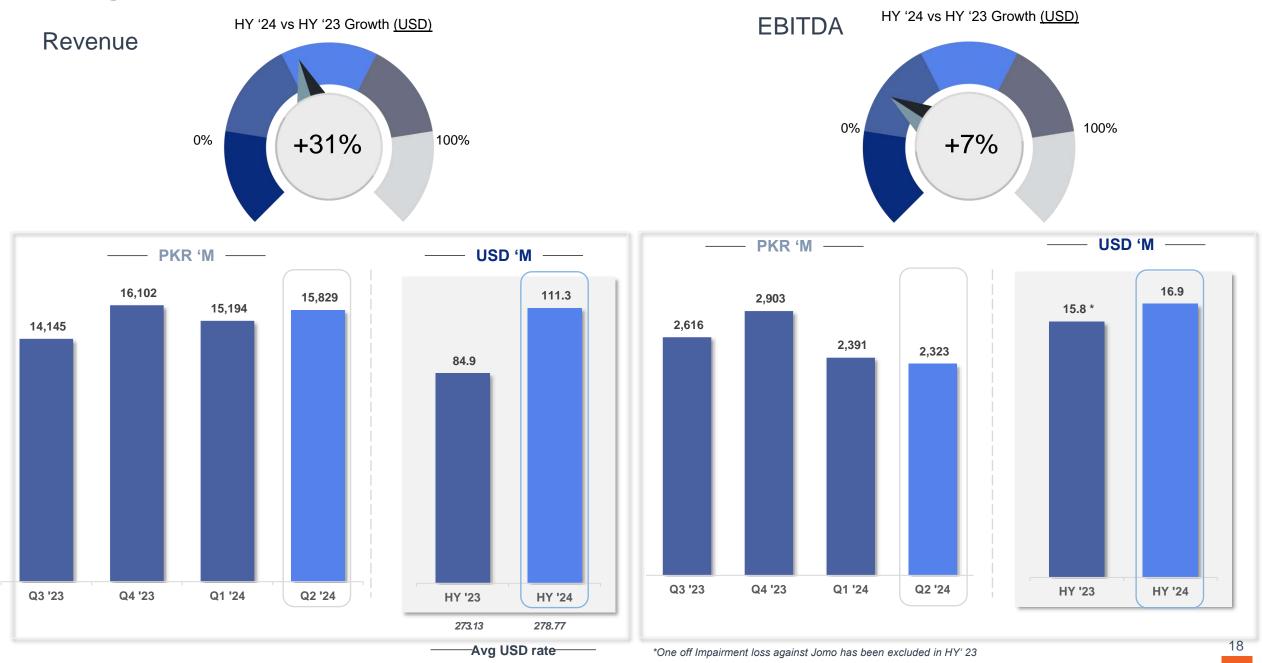
Active Clients*

	HY 2023	HY 2024	
Active Clients	150	167	
*Revenue above \$100k			

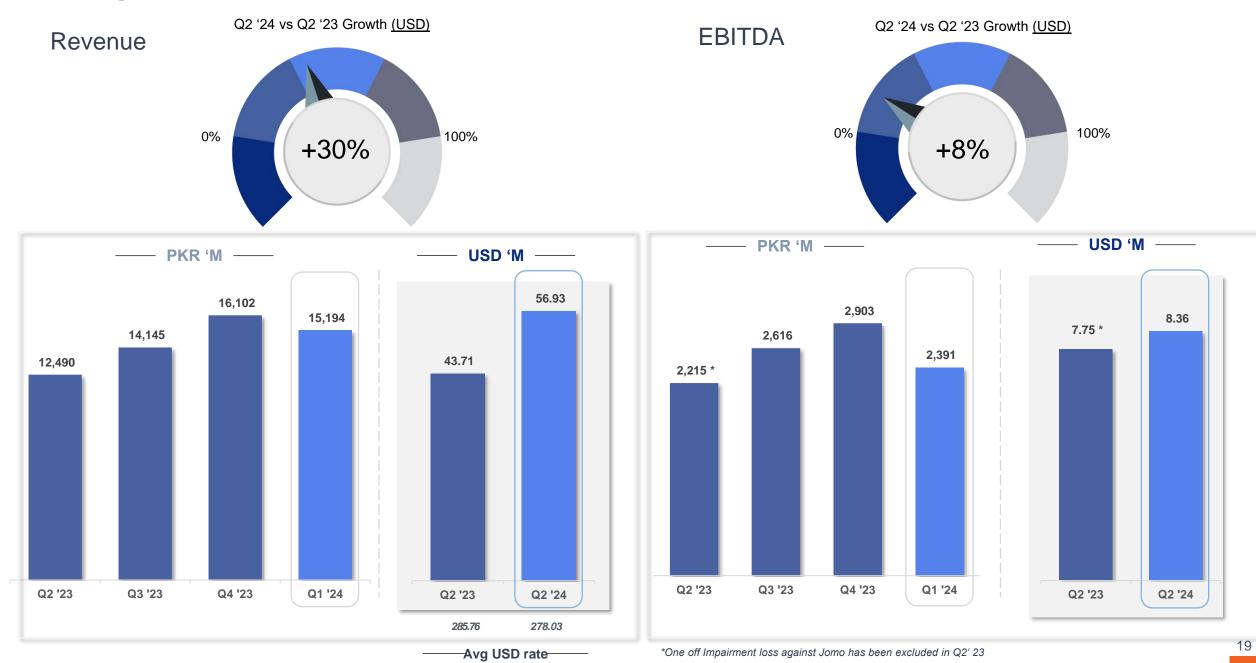
Client Metrics

	HY 2023	HY 2024
\$10m+ clients	1	1
\$5-10m clients	-	-
\$1-5m clients	15	23
	16	22
\$5-10m clients \$1-5m clients \$0.5-1m clients		23

Strong QoQ Performance

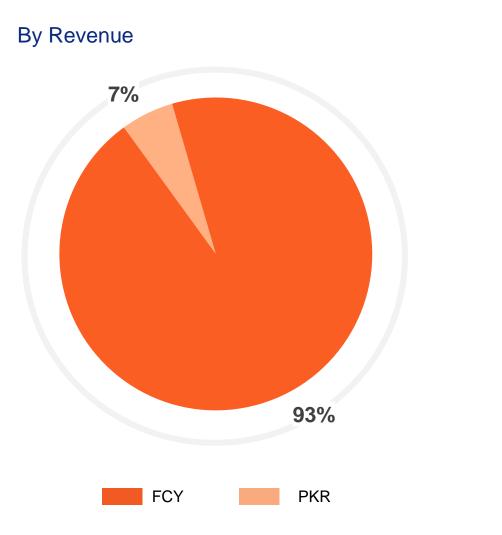


Strong QoQ Performance

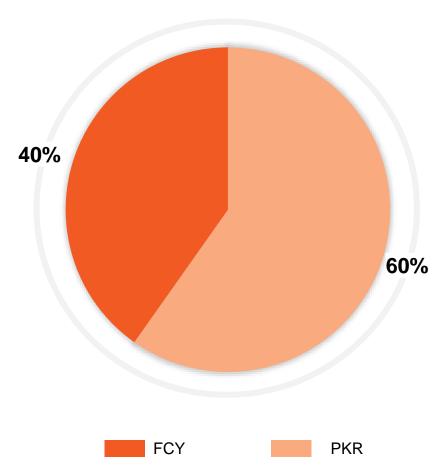


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Currency Mix – HY 2024



By Cost



Environment, Social & Governance (ESG)



ESG Overview

Be Kind with the Environment

Key Indicators:

- · Reduced electricity costs by moving data centres to cloud
- · Controlled e-waste by donating laptops and computers
- Policy to reduce printing and use digital media as much as possible
- Raising employee awareness to control water wastage and electricity

Governance

Key Indicators:

- Independent Board & its committees promoting GRC
- Responsible tax practices
- Code of Conduct/ Business Ethics
- Related party transactions
- Cybersecurity and Data privacy

Be Kind to Employees

Key Indicators:

- Creating decent work space and sustainable income for 7,000+
 employees
- Work from home policy to provide flexibility
- Spending huge amount on trainings & certifications
- Wellness programs and HSE awareness

Ensure Sustainable Financial Growth

Key Indicators:

- 34% increase in revenue
- 15% increase in operating profit
- · Consistent dividend pay-out ratio
- · Continuous development in products and services

Giving Back to the Society

Key Indicators:

- Initiated IT Mustakbil Program
- Setup schools for underprivileged children
- Donations to Hospitals
- Donation of laptops and computers to schools and universities
- Created Dost fund to provide financial support in case of any emergency





Thankyou

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Get in touch www.systemsltd.com

